# Appendix A



Please note – this is an unofficial translation of the Swedish original

# Item 2 and 9 – Election of Chairman of the Annual General Meeting and resolution concerning the number of Board members – Revision

The Nominating Committee for Fabege AB (publ), comprising Göran Hellström, (Backahill AB), Suzanne Sandler (Handelsbanken fundsEva Gottfridsdotter-Nilsson (Länsförsäkringar funds) and Mats Qviberg (Qviberg family) which jointly represents 25 per cent of the shares and votes in Fabege at 31 December 2021 proposes the following:

# Item 2 – Election of Chairman of the Meeting

The Nominating Committee proposes that the Annual General Meeting resolve to elect Jan Litborn as Chairman of the Annual General Meeting.

# Item 9 – Resolution concerning the number of Directors

The Nominating Committee proposes that the Annual General Meeting resolve that the number of Directors be seven, with no deputy members.

Stockholm, March 2022 Fabege AB (publ) Nominating Committee





# Item 3 – Preparation and approval of the voting list

The voting list will be prepared at the Annual General Meeting.

# Item 4 – Approval of the agenda

- 1. Opening of the Annual General Meeting.
- 2. Election of Chairman of the Meeting.
- 3. Preparation and approval of the voting list.
- 4. Approval of the agenda.
- 5. Election of one or two persons to verify the minutes.
- 6. Determination of whether the Meeting has been duly convened.
- 7. Presentation of the Annual Report and the Auditors' Report, as well as the Consolidated Financial Statements and the Consolidated Auditor's Report. In connection, a presentation by the Chief Executive Officer.
- 8. Resolutions regarding
  - a) adoption of the Profit and Loss Account and the Balance Sheet, as well as the Consolidated Profit and Loss Account and Consolidated Balance Sheet,
  - b) allocation of the company's profit in accordance with the adopted Balance Sheet,
  - c) discharge from liability of the Board of Directors and the Chief Executive Officer, and
  - d) record date, should the Meeting decide on dividend payment.
- 9. Resolution on the number of Directors and, in this connection, a presentation by the Nominating Committee of its work.
- 10. Determination of remuneration to the Board of Directors and auditors.
- 11. Election of Board members and Chairman of the Board.
- 12. Election of auditors.
- 13. Resolution on guidelines for the composition of the Nominating Committee.
- 14. Resolution on principles for remuneration of Company Management.
- 15. Approval of Remuneration Report.
- 16. Resolution authorising the Board of Directors to decide on acquisition of own shares and transfer such treasury shares to other parties.
- 17. Other items.
- 18. Closing of the Meeting.

# Appendix D



*Please note – this is an unofficial translation of the Swedish original.* 

# Item 7 – Presentation of the Annual Report and the Auditors' Report, as well as the Consolidated Financial Statements and the Auditor's Report on the Consolidated Financial Statements.

The Annual Report documents are available on the company's website, www.fabege.com, from March 7, 2022. The documents will also be available at the Annual General Meeting.

The documents will also be sent to shareholders who requested them.



# Items 8 b) and 8 d) – Resolution on dividend and record date

The Board of Directors proposes that the Annual General Meeting resolve to approve a dividend payment of The Board of Directors proposes a dividend of SEK 4.00 per share (3.60) to be paid on four occasions quarterly in the amount of SEK 1.00 per share on each occasion. The proposed record date for payment of the dividend is 31 March 2022, 1 July 2022, 3 October 2022 and 9 January 2023.

Should the Annual General Meeting approve the motion, the dividend is scheduled to be distributed by Euroclear Sweden AB on 5 April 2022, 6 July 2022, 6 October 2022 and on 12 January 2023.

# Statement by the Board of Directors pursuant to Chapter 18, Section 4 of the Swedish Companies Act (2005:551)

The Group's equity has been calculated in compliance with IFRS standards, as adopted by the EU, the interpretations of these (IFRIC) and Swedish law through the application of Recommendation RFR 2:1 from the Swedish Financial Reporting Board (Supplementary Accounting Rules for Corporate Groups). The Parent Company's equity has been calculated in accordance with Swedish law, applying recommendation RFR 2:2 of the Swedish Financial Reporting Board (Accounting for Legal Entities).

The Board of Directors has established that the company will have full coverage for its restricted equity after the proposed dividend. The Board of Directors considers that the proposed dividend is defensible based on the criteria contained in the second and third paragraphs of Section 3 of Chapter 17 of the Swedish Companies Act (nature, scope and risks of the business, consolidation requirements, liquidity and other financial circumstances). The Board would like to make the following comments pertaining thereto:

# Nature, scope and risks of the business

The Board estimates that the company's and the Group's equity after the proposed dividend will be sufficient in view of the nature and scope of the business and the associated risks. In drawing up its proposal, the Board has taken account of the company's equity/assets ratio, historical and budgeted performance, investment plans and the general economic environment.

# Consolidation requirements, liquidity and other financial circumstances

### Consolidation requirements

The Board of Directors has made a general assessment of the company's and the Group's financial position and its ability to meet its obligations. The proposed dividend constitutes 10.9



# Appendix E

per cent of the company's equity and 2.8 per cent of consolidated equity. The stated target for the Group's capital structure is a minimum equity/assets ratio of 35 per cent, and it is estimated that the Group will be able to maintain an interest coverage ratio of at least 2.2 also after the proposed dividend. In view of the current situation on the property market, the equity/assets ratio of the company and the Group is favourable. Against this background, the Board considers that the company and the Group are in a good position to take advantage of future business opportunities and withstand any losses that may be incurred. Planned investments have been taken into account in the proposed dividend payment. Nor will the dividend have any significant impact on the company's or the Group's ability to make further commercially motivated investments in accordance with the adopted plans. In the Parent Company, some assets and liabilities have been measured at fair value in accordance with Chapter 4, Section 14 of the Swedish Annual Accounts Act. The impact of this measurement, which increased equity in the Parent Company by SEK -68m (-487), has been taken into account.

#### Liquidity

The proposed dividend will not affect the company's and the Group's ability to meet its payment obligations in a timely manner. The company and the Group have good access to liquidity reserves in the form of short and long-term credit. Agreed credit lines can be drawn at short notice, which means that the company and the Group are well prepared to manage variations in liquidity as well as any unexpected events.

# Other financial circumstances

The Board of Directors has assessed all other known circumstances that may be significant for the company's and the Group's financial position and that have not been addressed in the above. No circumstance has been discovered in the course of the assessment that would cast doubt on the defensibility of the proposed dividend.

# Item 9 – Report on work of Fabege AB's nominating committee ahead of the Annual General Meeting 2022

# **Background**

On 27 September 2021, it was announced that a Nominating Committee had been formed with representatives of the largest shareholders that had accepted the invitation to participate in accordance with a resolution at Fabege's 2021 Annual General Meeting. The members appointed to the Nominating Committee are: Göran Hellström Forsén (Backahill AB), Suzanne Sandler (Handelsbanken funds) Eva Gottfridsdotter-Nilsson (Länsförsäkringar funds) and Mats Qviberg (Qviberg family). Göran Hellström has served as Chairman of the Committee. The four owners represent a combined total of 25 per cent of the voting rights of Fabege at 31 December 2021. The Nominating Committee fulfils the requirements of the Code of Corporate Governance pertaining to composition and independence.

The task of the Nominating Committee is to submit proposals to Fabege's 2022 Annual General Meeting concerning the following:

- Election of Chairman of the Meeting
- Election of Directors
- Election of Chairman of the Board
- Election of Auditor
- Fees to be paid to Directors
- Fees to be paid to Auditors
- Resolution concerning principles for composition of the Nominating Committee

# **Nominating Committee's work**

The Nomination Committee has held three minuted meetings and held regular contact in between. As a basis for the work, the independent board members and the CEO have been interviewed and given their views on how the board work is conducted. The Nomination Committee has also met the company's Chairman of the Board to discuss the composition and working methods of the Board.

After having discussed the size and composition of the Board of Directors, the Nominating Committee proposes that the Board shall comprise seven elected members without deputies. It is the Nominating Committees opinion that the competencies and experience of the Board members therefore meet the requirements that can be placed. The Nomination Committee aims to achieve equal gender distribution and the proposal maintains the balanced gender distribution on the board which will consist of four women and three men.

The Nominating Committee proposes re-election of Directors Anette Asklin, Märtha Josefsson, Stina Lindh Hök, Jan Litborn and Lennart Maurtitzson and new elect Mattias Johansson and

#### Appendix F

Anne Årneby. Emma Henriksson and Mats Qviberg have declined re-election. Furthermore the Nominating Committee proposes election of Jan Litborn as Chairman of the Board.

The Nominating Committee has also discussed the independence of the Directors. The proposal concerning membership of the Fabege Board complies with the prevailing requirements in terms of the Directors' independence in relation to the company, company management and the company's major shareholders.

A more detailed presentation of the proposed Directors is available on the company's website, <a href="https://www.fabege.com">www.fabege.com</a> (in Appendix H to Item 11 in the proposed agenda for the 2022 Annual General Meeting).

With respect to the fees to be paid to Directors, the Nominating Committee proposes that fees total SEK 2,450,000 (2,340,000), to be distributed as follows:

SEK 575,000 (550,000) to the Chairman of the Board,

SEK 250,000 (240,000) to other Directors,

SEK 210,000 (150,000) as remuneration for work conducted by the Audit Committee, with the chairman receiving SEK 106,000 (100,000) and each of the two members receiving SEK 52,000 (50,000) and

SEK 165,000 (150,000) as remuneration for work conducted by the Remuneration Committee, with the chairman receiving SEK 75,000 (70,000) and each of the two members receiving SEK 45,000 (40,000).

The Nominating Committee proposes re-election of Deloitte AB as auditor, with Peter Ekberg as auditor-in-charge. The Nominating Committee also proposes that the Annual General Meeting resolve that remuneration to auditors be paid according to approved invoicing, as in the past.

The Nominating Committee proposes that the principles governing its composition prior to the 2023 Annual General Meeting remain the same. Accordingly, it is suggested it is suggested that the Nominating Committee consist primarily of one (1) representative from each of the four major shareholders and that the composition of the Nominating Committee be announced no later than six months prior to the Annual General Meeting. The Committee chairman will be the member who represents that largest shareholder.

# **Summary of the Nominating Committee's proposals**

The Nominating Committee proposes that Fabege's 2022 Annual General Meeting resolves to:

- elect Jan Litborn as Chairman of the Meeting
- appoint seven Directors and without deputies
- The Nominating Committee proposes the re-election of Anette Asklin, Märtha Josefsson, Stina Lindh Hök, Jan Litborn and Lennart Mauritzson and new elect Mattias Johansson and Anne Årneby
- election of Jan Litborn as Chairman of the Board
- election Deloitte AB with Peter Ekberg as auditor-in-charge
- approve Director fees totalling SEK 2,450,000, with the Chairman of the Board receiving SEK 575,000, each other Director SEK 250,000, the Audit Committee SEK 210,000 for the work it performs and SEK 165,000 for work in the Remuneration Committee.
- pay audit fees according to approved invoicing
- to clarify principles for the composition of the Nominating Committee

# Nominating Committee's reasoned opinion ahead of Fabege AB's 2022 Annual General Meeting

Reasoned opinion underlying the Nominating Committee's proposal concerning the election of Directors

The proposal made by the Nominating Committee of Fabege AB (publ) concerning the nominating of Directors is based on the following reasoning.

The Nomination Committee proposes that that the Board shall comprise seven elected members without deputies. It is the Nominating Committee's view that the Board's expertise and experience thus meets the demands set. The Nomination Committee aims to achieve equal gender distribution and the proposal maintains the balanced gender distribution on the board which will consist of four women and three men.

The Nominating Committee has concluded that the proposed Board of Directors, taking into account the company's business, financial position and other circumstances, has an appropriate composition for being able to meet the requirements imposed by the company's operations. The Nominating Committee has thus paid particular attention to the company's strategic development, governance and control, as well as the requirements imposed by these factors on the Board's competency and composition.

In view of the above, the Nominating Committee has proposed re-election of Jan Litborn as Chairman of the Board, re-election of Anette Asklin, Märtha Josefsson, Stina Lindh Hök and Lennart Mauritzson and new elect Mattias Johansson and Anne Årneby

.

# Appendix F

The Nominating Committee has also discussed the independence of the Directors. The proposal concerning the election of Directors of Fabege satisfies the prevailing requirements in respect of the independence of Directors.

The Nominating Committee's complete proposals are included in the official announcement of the Annual General Meeting. Additional information about the Directors is available on Fabege's website.

Stockholm March 2022 Fabege AB (publ) Nominating Committee

# Appendix G



*Please note – this is an unofficial translation of the Swedish original.* 

# Item 10 – Determination of remuneration of the Board of Directors and auditors – Revision

The Nominating Committee for Fabege AB (publ), comprising Göran Hellström Forsén (Backahill AB), Suzanne Sandler (Handelsbanken funds) Eva Gottfridsdotter-Nilsson (Länsförsäkringar funds) and Mats Qviberg (Qviberg family), which jointly represents 25 per cent of the shares and votes in Fabege at 31 December 2021, proposes the following remuneration of the Board of Directors and auditors:

Directors' fees totalling SEK 2,450,000 (2,340,000) to be divided as follows:

- SEK 575,000 (550,000) to the Chairman of the Board,
- SEK 250,000 (240,000) to the other six Directors,
- SEK 210,000 (200,000) as remuneration for work in the Board's Audit Committee, to be distributed as SEK 106,000 (100,000) to the Chairman and SEK 52,000 (50,000) each to the two members.
- SEK 165,000 (150,000) as remuneration for work in the Board's Remuneration committee, to be distributed as SEK 75,000 (70,000) to the Chairman and SEK 45,000 (40,000) each to the two members.

Furthermore, the Nominating Committee proposes the Annual General Meeting that remuneration to auditors, as in the past, be paid in accordance with approved invoicing.

Stockholm, March 2022 Fabege AB (publ) Nominating Committee



# Item 11 – Election of Board Members and Chairman of the Board – Revision

# The Nominating Committee's proposal concerning the election of the Board Members and Chairman of the Board, Annual General Meeting 2022

The Nominating Committee for Fabege AB (publ), comprising Göran Hellström (Backahill AB), Suzanne Sandler (Handelsbanken funds), Eva Gottfridsdotter-Nilsson (Länsförsäkringar funds) and Mats Qviberg (Qviberg family) who jointly represent 25 per cent of the shares and votes in Fabege as per December 31, 2021, hereby proposes the following:

Re-election of Board Members: Anette Asklin, Märtha Josefsson, Stina Lindh Hök, Jan Litborn and Lennart Mauritzson and new elect Mattias Johansson and Anne Årenby. Thereby it is proposed that the number of members of the Board amounts to seven, without any deputies. Jan Litborn is nominated as Chairman of the Board.

### **Anette Asklin**

Born: 1961.

Board Member since 2016.

Other assignments: Chairman of the Board of Jernhusen AB, RO Gruppen Förvaltning AB and Inhouse Tech Göteborg AB. Board member of Genova Property Group AB, Elof Hansson Holding AB and Fondstyrelsen vid Göteborgs Universitet. Education: Bachelor's degree in Business Administration. Shareholding: 2,000

In accordance with the Swedish Corporate Governance Code, independent in relation to the company, the Group management and major shareholders.



# Märtha Josefsson

Born: 1947.

Board Member since 2005.

Other assignments: Board member of Skandia Fonder AB and

Investment AB Öresund.

Education: Bachelor's degree in Economics. Shareholding: 251,920 Shares with husband In accordance with the Swedish Corporate Governance Code, independent in relation to the company, the Group management and major shareholders.



# Appendix H



#### Stina Lindh Hök

Born: 1973.

Board Member since 2021.

Other assignments: CEO Nyfosa AB

Education: Master of Science in engineering, KTH

Shareholding: 0

In accordance with the Swedish Corporate Governance Code, independent in relation to the company, the Group management

and major shareholders.



### Jan Litborn

Born: 1951

Chairman of the Board since 2018 Board Member since 2017.

Other assignments: Chairman of the Board in Hedin Mobility Group

AB and Arenabolaget i Solna AB.

Board member of Aimo Holding AB, Consensus Asset Management

AB, Revelop Management AB, Backahill AB and Wihlborgs

Fastigheter AB.

Education: LL.B (Lawyer) at Stockholm University,

Stockholm School of Economics (no degree).

Shareholding: 30,000

In accordance with the Swedish Corporate Governance Code,

independent in relation to the company and the Group management,

dependent in relation to major shareholders.



#### **Lennart Mauritzon**

Born: 1967.

Board Member since 2021.

Other assignments: CEO Backahill AB. Board member of Brinova AB, Catena Fastigheter AB, Rögle Marknads AB and Wihlborgs

Fastigheter AB.

Education: Bachelor's degree in Business Administration and Law.

Shareholding: 0

In accordance with the Swedish Corporate Governance Code, independent in relation to the company and the Group management, dependent in relation to major shareholders.



# Appendix H

# Fabege

**Mattias Johansson** 

Born:1973.

Proposed Board Member.

Other assignments: CEO and Group President of Bravida Holding AB and various board assignments within the Bravida

Group.

Education: Master of Science in engineering, LTH.

Shareholding: 0

In accordance with the Swedish Corporate Governance Code, independent in relation to the company, the Group management and

major shareholders.



Anne Årneby

Born: 1963.

Proposed Board Member.

Other assignments: Board member of Rolling Optics AB,

Stiftelsen Tumba Bruk and Svenska Spel.

Education: Bachelor's degree in Business Administration, Linköping

University, MBA London Business School.

Shareholding: 0

In accordance with the Swedish Corporate Governance Code, independent in relation to the company, the Group management and major shareholders.



Stockholm, March 2022 Fabege AB (publ) Nominating Committee

# Appendix I



Please note – this is an unofficial translation of the Swedish original.

# Item 12 – Election of auditors

The Nominating Committee for Fabege AB (publ), comprising Göran Hellström (Backahill AB), Suzanne Sandler (Handelsbanken funds), Eva Gottfridsdotter-Nilsson (Länsförsäkringar funds) and Mats Qviberg (Qviberg family) who jointly represent 25 per cent of the shares and votes in Fabege as per 31 December 2021, in accordance with the recommendation of the Audit Committee, hereby proposes the following:

Election of the registered auditing firm of Deloitte AB as auditor, with Peter Ekberg as auditor-incharge. The election will be valid until the 2023 Annual General Meeting.

**Peter Ekberg** 

Born: 1971.

Authorised Public Accountant at Deloitte AB.

Audit assignments in other major companies: Loomis AB, Swedish Match AB, and telia Company AB.

Stockholm, March 2022 Fabege AB (publ) Nominating Committee

# Item 13 – Resolution on principles for composition of Nominating Committee

The Nominating Committee of Fabege AB (publ) proposes that the AGM decide upon the following principles for the composition of the Nominating Committee:

- 1. The Nominating Committee is to consist of a representative of each of the four largest shareholders. The Chairman of the Board of Directors shall make contact with the four largest shareholders in the Company in terms of votes according to Euroclear Sweden AB's printout of the share register as per 31 August, with each of them being given the opportunity to appoint a representative to the Nominating Committee. If a shareholder wishes to refrain from this, a place shall be offered to the next largest shareholder. In addition, the Nominating Committee can resolve that the Chairman of the Board of Directors of the company should be on the Nominating Committee. The names of the Nominating Committee's members and the shareholders they represent shall be published as soon as possible, no later than six months prior to the AGM. The Nominating Committee's term of office extends to when a new Nominating Committee has been appointed. The Chairman of the Nominating Committee shall be the member who represents the largest shareholder, unless the Nominating Committee resolves otherwise. The Nominating Committee shall carry out what is incumbent upon them under the Swedish Code of Corporate Governance.
- 2. In the event of significant changes in ownership among the largest shareholders, and if following this significant change, a new shareholder has come to be one of the four largest shareholders, the Nominating Committee shall offer this shareholder a place on the Nominating Committee by either resolving that the shareholder should replace the smallest shareholder after the change or resolving to expand the Nominating Committee by a further member. Shareholders that have appointed representatives to the Nominating Committee are entitled to discharge such members and appoint a new representative. Changes to the Nominating Committee must be published.
- 3. The Nominating Committee shall draft proposals regarding the following to be determined at the AGM:
- a. proposal for Chairman of the AGM
- b. proposal for the Board of Directors
- c. proposal for Chairman of the Board of Directors
- d. proposal for Board fees, divided between the Chairman and other members of the Board, and any remuneration for committee work
- e. proposal for auditors
- f. proposal for remuneration for the company's auditors
- g. any proposals for changes in principles for the composition of the Nomination Committee

At company meetings other than the AGM, the proposal of the Nominating Committee shall encompass the election(s) that are to take place at the meeting.

4. The company shall bear reasonable costs deemed necessary by the Nominating Committee in order for the Nominating Committee to complete its task. No fee will be paid to the members of the Nominating Committee.

# Appendix J

\_\_\_\_\_

Stockholm, March 2022 Fabege AB (publ) Nominating Committee



# Section 14 - Decision regarding guidelines for remuneration of senior executives

# Board of Directors' proposals regarding guidelines for remuneration of senior executives

These guidelines apply to the members of company management at Fabege. Company management is defined as the Chief Executive Officer (CEO) and members of the Executive Management Team. The guidelines shall be applied to remuneration that is agreed and changes that are made to already agreed remuneration after the guidelines are adopted at the Company's 2022 Annual General Meeting (AGM). The guidelines do not apply to remuneration approved at the AGM.

Effect of the guidelines in promoting the Company's business strategy, long-term interests and sustainability

Fabege works on sustainable urban development, with a primary focus on commercial properties within a limited number of well-located submarkets in the Stockholm area. Fabege creates value via management and upgrading of, and active work, on its property portfolio in order to grow the potential of its property portfolio.

- Fabege's overarching objective is through its well-situated portfolio, its business model and its expertise to create and realise values, in order to provide its shareholders with an overall return that ranks among the best of property companies on the Stockholm Stock Exchange.
- Fabege will create profitability by being a development-based and customer-led company
  - o with committed employees
  - with satisfied clients
  - o that is the natural choice for current and potential customers in the Stockholm market
  - that contributes to sustainable development in Stockholm and the UN's sustainable development goals.

To successfully implement the Company's business strategy and safeguard the Company's long-term interests, including its sustainability, the Company must be able to recruit and retain highly-qualified personnel. In turn, this requires the Company to be able to offer competitive remuneration. These guidelines make it possible to offer senior executives a competitive overall remuneration package.

The Company has not established any further incentive programmes with approval from the AGM other than the remuneration packages encompassed by these guidelines.

Variable cash remuneration encompassed by these guidelines shall aim to promote the Company's business strategy and long-term interests, including its sustainability.

# Appendix K



# Forms of remuneration etc.

Remuneration shall be in line with the market and may consist of the following components: fixed cash salary, variable cash salary, pension benefits and other (minor) benefits, as well as allocation(s) to the Company's profit-sharing fund. The AGM may in addition - and irrespective of these guidelines - approve, for example, share-based and share price related forms of remuneration.

The fixed salary is to be reviewed annually. It must be possible to measure and follow up attainment of criteria for payment of variable cash remuneration annually (over the calendar year). The variable cash remuneration may amount to a total of nine monthly salary payments, representing no more than 75 per cent of the fixed annual cash salary.

The retirement age is 65. Pension benefits are to be equivalent to the ITP supplementary pension plan for salaried employees in industry and commerce or be contribution-based with a maximum contribution of 35 per cent of pensionable salary. The variable cash remuneration shall be included in the pensionable amount.

Where other benefits are paid, they shall represent a limited proportion of the fixed remuneration items. Other benefits may include, for example, life assurance, health insurance and use of a company car. Such benefits may amount to a total of no more than 10 per cent of the fixed annual cash salary.

The Company has a profit-sharing fund covering all employees of the Company. Allocations to the profit-sharing fund are based on the return on equity achieved and are capped at two base amounts per year per employee.

#### *Termination of employment*

In the case of termination of employment by the Company, the period of notice must be no more than twelve months. Termination salary and severance pay must not exceed 24 monthly salary payments in total.

In the case of termination of employment by the employee, the period of notice must be no more than six months, with no right to severance pay.

# Criteria for allocation of variable cash remuneration etc.

The variable cash remuneration shall be linked to predetermined and measurable criteria that may be financial or non-financial. It may also be made up of individually-based quantitative or qualitative goals. The criteria shall be structured in such a way that they promote the Company's business strategy and long-term interests, including its sustainability, for example by being clearly linked to the business strategy or promoting the executive's long-term development. Responsibilities and performance outcomes that coincide with the interests of shareholders are to be reflected in the remuneration.

At present, the following criteria apply:

- 70 per cent of variable remuneration is based on goals achieved, such as operational goals, financial goals and sustainability goals.
- 10 per cent of variable remuneration is based on total return in the property portfolio.

# Appendix K



- 10 per cent of variable remuneration is based on the amount by which the share price outperforms the benchmark index OMX Stockholm Real Estate GI over the year.
- 10 per cent discretionary to be decided by the board

Outcomes for all goals are measured over the calendar year. When the measurement period for attainment of the criteria for payment of variable cash remuneration has ended, the Remuneration Committee shall determine the extent to which the criteria have been attained. As far as financial goals are concerned, the judgement shall be based on the latest financial information published by the Company.

Senior executives who receive variable remuneration undertake to make a long-term investment (for a period of at least three years) of at least two-thirds of this variable remuneration component after tax in shares in the Company. The aim is to encourage participation and commitment by offering senior executives the opportunity to become shareholders in a more structured manner. Variable remuneration to company management must not exceed a maximum total annual cost for the Company of around SEK 16 million (excluding social security fees), calculated on the basis of the number of persons who currently constitute senior executives.

# Salary and employment conditions for employees

During preparation of the Board of Directors' proposals for these remuneration guidelines, salary and employment conditions for the Company's employees have been taken into account by including details of total remuneration for employees, the components of remuneration and the increase in the remuneration and the speed of increase over time as part of the Remuneration Committee's and the Board's decision documentation in assessing the reasonableness of the guidelines and the restrictions arising from them. The trend of the gap between the remuneration paid to the senior executives and that paid to other employees will be reported on in the remuneration report.

# Decision-making process for determining, reviewing and implementing the guidelines

The Board of Directors has established a Remuneration Committee. The Committee's tasks include preparing the Board's decisions on proposals for guidelines on remuneration to senior executives. The Board shall draw up proposals for new guidelines every four years and shall present their proposals for resolution at the AGM. The guidelines shall be valid until new guidelines are adopted at the AGM. The Remuneration Committee shall also monitor and evaluate variable remuneration programmes for the company management, implementation of guidelines on remuneration to senior executives and prevailing remuneration structures and remuneration levels in the Company. The members of the Remuneration Committee are independent of the Company and the company management. During the Board's consideration of and decisions on remuneration-related matters, the CEO and other members of the company management - to the extent that they are concerned by such matters - are not present.

# Departure from the guidelines

The Board of Directors may decide to depart temporarily from the guidelines, wholly or in part, if in any individual case particular reasons exist to justify doing so and if such a departure is necessary to meet the Company's long-term interests, including its sustainability, or to ensure the Company's financial viability. As stated above, the Remuneration

# Appendix K



Committee's tasks include preparing the Board's decisions on remuneration matters, including decisions on any departure from the guidelines.

Description of major changes to the guidelines and how the views of shareholders have been taken into account

These guidelines have been prepared in accordance with the requirements applied prior to the 2020 AGM when the link to the Company's business strategy and criteria for variable remuneration was made clearer. Prior to the 2022 AGM, the criteria for bouses to senior executives have been updated. Otherwise, the same guidelines as before apply, regarding both fixed and variable remuneration, other benefits, allocation to the Company's profit-sharing fund, conditions of employment etc.

# No remuneration commitments

At the time of the 2022 AGM, the Company has no remuneration commitments that had not fallen due for payment, other than ongoing commitments on behalf of senior executives in accordance with the remuneration principles adopted at the 2021 AGM.



Auditors' report in accordance with Chapter 8, Section 54, of the Swedish Companies Act (2005:551) regarding compliance with the guidelines for remuneration to senior executives approved by the Annual General Meeting.

### To the Annual General Meeting of the Fabege AB (publ)<sup>1</sup>, Corporate Identity Number: 556049-1523

We have audited whether the Board of Directors and the managing director of Fabege AB (publ) have complied with the guidelines for remuneration to senior executives during the financial year 2021 which were approved by the Annual General Meeting on April 2, 2020 and by the Annual General Meeting on March 25, 2021.

Responsibilities of the Board of Directors and the Managing Director

The Board of Directors and the Managing Director are responsible for compliance with these guidelines and for such internal control as the Board of Directors and the Managing Director determine is necessary to enable compliance with these guidelines.

#### Auditor's responsibility

Our responsibility is to express an opinion, based on our audit, to the Annual General Meeting as to whether the guidelines have been complied with. We conducted our audit in accordance with FAR's standard RevR 8 Audit of Remuneration to Senior Executives in Listed Companies. This standard requires that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the guidelines have, in all material aspects, been complied with.

The audit firm applies ISQC 1 (International Standard on Quality Control) and accordingly maintains a comprehensive system of quality control including documented policies and procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

We are independent of Fabege AB (publ) in accordance with professional ethics for accountants in Sweden and have otherwise fulfilled our ethical responsibilities in accordance with these requirements.

Our audit has included a review of the organization for and the documentation supporting the remuneration to senior executives as well as new decisions related to compliance with the guidelines. Our procedures have also included testing a sample of payments during the year to senior executives. The procedures selected depend on the auditor's judgment, including the assessment of the risks of whether the guidelines have not, in all material aspects, been complied with. In making those risk assessments, the auditor considers internal control relevant to the compliance of the guidelines in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.

We believe that our audit procedures provide a reasonable basis for our opinion, as set out below.

#### Opinion

In our opinion, the Board of Directors and the Managing Director of Fabege AB (publ) have, during the financial year 2021 complied with the guidelines for remuneration to senior executives which were approved by the Annual General Meeting on April 2, 2020 and by the Annual General Meeting on March 25, 2021.

Stockholm February 24, 2022 Deloitte AB

Signature on Swedish original
Peter Ekberg
Authorized Public Accountant

<sup>&</sup>lt;sup>1</sup> This is a translation of the Swedish language original.

In the event of any differences between this translation and the Swedish language original, the latter shall prevail.



Please note – this is an unofficial translation of the Swedish original

# REMUNERATION REPORT FOR FABEGE AB'S ANNUAL GENERAL MEETING 2022

#### **Background**

This report describes how the principles of remuneration for senior executives of Fabege AB, as resolved by the 2021 Annual General Meeting, were applied during 2021. The report also contains information about remuneration paid to the CEO and a summary of the Company's incentive program. The report has been prepared in accordance with the Swedish Companies Act and the Swedish Corporate Governance Board's *Rules on remuneration to senior executives and on incentive programmes*.

# The work of the Remuneration Committee

In 2021, the members of the Remuneration Committee were Jan Litborn (Chairman), Mats Qviberg and Per-Ingemar PerssonIn connection with the 2021 Annual General Meeting, Per-Ingemar Persson was replaced by Lennart Mauritzson. Five meetings were held during the year. The minutes from the Remuneration Committee's meetings are distributed to all Board Members, and the Committee's chairman submits regular reports to the Board. The Remuneration Committee prepares material about remuneration issues ahead of decisions made by the Board.

### Board fees

Fees paid to members of the Board of Directors are not covered by this report. Such fees are decided annually by the Annual General Meeting and are reported in Note 6 on page 98 of the 2021 Annual Report. In 2021, consulting services totalling SEK 3 million were purchased from Glimstedt, a law firm at which Fabege's Chairman Jan Litborn is a partner. No other remuneration was paid to the members of the Board of Directors.

# Development during 2021

The CEO summarizes the Company's overall results in his report on pages 6-10 of the 2021 Annual Report. Fabege reports a strong result with an increased operating surplus and management result, a strong surplus ratio, value growth in the property portfolio and has a continued strong financial position.

The Company's remuneration guidelines: area of application, purpose and deviations A prerequisite for ensuring the successful implementation of the Company's business strategy and the safeguarding of its long-term interests, including its sustainability, is that the Company can recruit and retain highly-qualified personnel. This requires that the Company is able to offer competitive remuneration. The Company's guidelines make it possible to offer senior executives a competitive overall remuneration package.

According to the remuneration guidelines, remuneration for senior executives shall be in line with the market and may consist of the following components: fixed cash salary, variable cash remuneration, pension benefits and other benefits. The variable cash remuneration shall be linked to financial or non-financial criteria. These can consist of individually-based quantitative or qualitative goals. The criteria shall be structured in such a way that they promote the Company's business strategy and long-term interests, including



its sustainability, for example by being clearly linked to the business strategy or promoting the executive's long-term development.

The complete guidelines are available on page 98-99 of the 2021 Annual Report. In 2021, the Company followed the applicable remuneration guidelines adopted by the Annual General Meeting with one exception. The Vice President Business Development was hired on a consulting basis during January to April 2021. In connection with the switch from employee to consultant in 2019, he renounced his right to salary, bonuses, pension etc. and an agreement was instead concluded with a fixed monthly fee and commission-based remuneration related to the specific duties and targets. This remuneration has been approved by the Board due to the value the service adds to the Company. No other deviations from the guidelines have been made and no deviations have been made from the decision-making process that is to be applied to determine remuneration, according to the guidelines. The auditor's opinion about the Company's compliance with the guidelines is available at <a href="https://www.fabege.se/bolagsstyrning">www.fabege.se/bolagsstyrning</a>. No remuneration has been reclaimed. Provisions have been allocated to the Company's profit-sharing foundation. No additional remuneration has been paid going beyond the remuneration defined in the remuneration guidelines. The Company has not made use of any share-related incentive programmes.

# Remuneration paid out in 2021

The variable remuneration based on the 2020 performance was paid in February 2021 and is included in the table below. The following criteria for variable remuneration applied in 2020:

- 70% of the variable remuneration is based on the achievement of goals, such as operational goals, financial goals and sustainability goals
- 20% of the variable remuneration is based on the total return in the property portfolio
- 10% of the variable remuneration is based on the amount by which the share price outperforms the benchmark index OMX Stockholm Real Estate GI over the course of the year

As the 2020 targets had a 47% achievement rate, the remuneration was capped at 47% of the maximum possible variable remuneration. During the year, the Remuneration Committee checked that part of the variable remuneration was invested in Fabege shares, in accordance with the guidelines.



Table 1: Total remuneration paid to senior executives in 2021 (000s of kronor)

Senior executives	Fixed remuneration	Variable remuneration	Other benefits	Pension cost	Total remuneration	Percentage fixed / variable remuneration
CEO	7,501	2,415	65	2,638	12,619	76/24
Vice President Business Development*	6,840	0	0	0	6,840	
Vice President CFO	3,006	1,014	116	789	4,925	75/25
Other senior executives**	10,296	1,755	569	4,501	17,121	85/15

<sup>\*)</sup> The Vice President Business Development receives a consulting fee defined by the Board until April 30,2021.

In addition to remuneration paid according to the table above, a provision of SEK 88,400 per person has also been allocated (for all employees) to Fabege's profit-sharing foundation.

Further information about remuneration paid to senior executives is available in Note 6 (Employees and salary costs) on pages 98 of the 2021 Annual Report.

Table 2: Comparative information regarding changes in remuneration and the Company's earnings

Förändring ersättning	2021 vs 2020	2020 vs 2019	2019 vs 2018	2018 vs 2017	2017 vs 2016
CEO*	+16%	+25%			
Vice President Business	-20%	-30%	+207%	0%	+6%
Development**					
Vice President Chief Financial	+1%	-8%	+42%	0%	0%
Officer					
Other senior executives***	+8%	+10%	+15%	-1%	+4%
0.00					
Profit/loss from property	+4%	-4%	+23%	+26%	+111%
management					
Profit/loss before tax	+68%	-43%	-23%	+24%	-15%
Average remuneration for other	+3%	-2%	+4%	+1%	+2%
employees****					

<sup>\*)</sup> Joined the Company on 1 September 2019.

#### Variable remuneration 2021

The following criteria for variable remuneration applied in 2021:

- 70% of the variable remuneration is based on the achievement of goals, such as operational goals, financial goals and sustainability goals
- 10% of the variable remuneration is based on the total return in the property portfolio

<sup>\*\*)</sup> The group management was expanded with three persons from 1 January 2021.

<sup>\*\*)</sup> Consultant since April 2019. The assignment was completed in April 2021.

<sup>\*\*\*)</sup> The group management was expanded with three persons from 1 January 2021. The increase has been recalculated based on an unchanged number of people.

<sup>\*\*\*\*)</sup> Based on the number of full-time equivalents



- 10% of the variable remuneration is based on the amount by which the share price outperforms the benchmark index OMX Stockholm Real Estate GI over the course of the year
- 10 per cent discretionary to be decided by the board

For 2021, the target achievement was 70%. The variable remuneration relating to 2021 will be paid out in the first quarter of 2022 and is thus not included in the statement of remuneration paid in 2021.

Guidelines for remunerating senior executives 2022 It is proposed to keep the Guidelines for the remuneration of management unchanged.



# Item 15 – Resolution authorising the Board of Directors to decide on acquisition of own shares and transfer such treasury shares to other parties.

- A. The Board of Directors proposes that the Annual General Meeting resolve to authorise the Board to make decisions concerning acquisitions of the company's own shares, subject to the following conditions:
- 1. Acquisitions may occur on the Nasdaq Exchange Stockholm.
- 2. Acquisitions may occur on one or more occasions, during the period until the next Annual General Meeting.
- 3. Acquisitions may not exceed a number of treasury shares that results in the Group's total holdings after the acquisitions amounting to a maximum of ten (10) per cent of all shares in the company.
- 4. Acquisitions may occur at a price per share that is within the registered price interval at any time.
- 5. Payment for the acquired own shares must be in cash.
- B. The Board of Directors proposes that the Annual General Meeting resolve to authorise the Board to transfer the company's treasury shares subject to the following conditions:
- 1. Transfers may occur on the Nasdaq Exchange Stockholm or in another manner by disapplying the pre-emptive rights of existing shareholders.
- 2. Transfers may occur on one or more occasions during the period up to the next Annual General Meeting.
- 3. Transfers may occur of all treasury shares held by the company at the time of the Board's decision
- 4. Transfers may occur at a price per share that is within the registered price interval at any time.
- 5. Payment for transferred shares shall be in cash, in kind, through offsetting of the company's debt or in another manner subject to terms and conditions.

The purpose of the authorisations according to A and B above is to continuously be able to adapt the company's capital requirements and thereby improve shareholder value, and to be able to transfer shares as payment or for financing any property or business acquisitions.

# Statement by the Board of Directors in accordance with Chapter 19, section 22 of the Swedish Companies Act (2005:551)

The Board of Directors proposes that the Annual General Meeting authorise the Board, during the period until the next Annual General Meeting, to acquire a maximum of ten per cent of all shares issued in the company. The company currently has no shares held in treasury.

Based on the grounds stated in the Board's statement in accordance with Chapter 18, Section 4 of the Companies Act, pertaining to the proposed dividend, the Board finds that the proposed authorisation is justified with respect to the parameters stated in Chapter 17, Section 3, paragraphs 2 and 3 of the Companies Act (prudence rule).

# Appendix N



Accordingly, it is the opinion of the Board of Directors that the motion concerning authorisation is justified with respect to:

- 1. the requirements of the nature, scope and risks that the operations (of the company and the Group) impose on the size of the equity and
- 2. the company's and the Group's consolidation requirement, liquidity and position in general.

The Board of Directors is also to take into account that it is its duty, when exercising the authorisation, to prepare a new reasoned statement as to whether, considering the prevailing conditions, the acquisition of own shares being considered is justifiable pursuant to the provisions in Chapter 17, Section 3, paragraphs 2 and 3 of the Companies Act.

Resolution of this item in accordance with the Board of Directors' motion requires that the Annual General Meeting resolution be supported by no less than two thirds of the votes cast and the shares represented at the Annual General Meeting.