Fabege Annual General Meeting 2024 Proposed agenda and appendices

Fabege



Agenda proposal for the Annual General Meeting of Fabege AB (publ), Tuesday 9 April 2024 at 3:00 pm CET.

- 1. Opening of the Meeting.
- 2. Election of Chairman of the Meeting. Appendix A
- 3. Preparation and approval of voting list. Appendix B
- 4. Approval of the agenda. **Appendix C**
- 5. Election of one or two persons to verify the minutes. Appendix A
- 6. Determination of whether the Meeting has been duly convened.
- 7. Presentation of the Annual Report and the Auditors' Report, as well as the Consolidated Financial Statements and the Consolidated Auditors' Report. In connection, a presentation by the Chief Executive Officer. **Appendix D**
- 8. Resolutions regarding
 - a) adoption of the Profit and Loss Account and Balance Sheet, as well as the Consolidated Profit and Loss Account and Consolidated Balance Sheet,
 - b) allocation of the company's profit in accordance with the adopted balance sheet.

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- c) discharge from liability of the Board of Directors and the Chief Executive Officer, and
- d) record date, should the Meeting decide on dividend payment. Appendix ${\bf E}$
- 9. Resolution on the number of Directors and, in connection, a presentation by the Nominating Committee of its work. **Appendices A and F**
- 10. Determination of remuneration of the Board of Directors and auditors, Appendix G
- 11. Election of Board members and Chairman of the Board. Appendix H
- 12. Election of auditors. **Appendix I**
- 13. Resolution on guidelines for the composition of the Nominating Committee. Appendix J
- 14. Resolution on principles for remuneration of Company Management. **Appendices K** and L
- 15. Approval of Remuneration Report. Appendices M
- 16. Resolution authorising the Board of Directors to decide on acquisition of own shares and transfer such treasury shares to other parties. **Appendix N**
- 17. Other items.
- 18. Closing of the Meeting.

Appendix A



Please note – this is an unofficial translation of the Swedish original

Item 2, 5 and 9 – Election of Chairman of the Annual General Meeting and persons to verify the minutes and resolution concerning the number of Board members – Revision

The Nominating Committee for Fabege AB (publ), comprising Göran Hellström (Backahill AB), Haavard Rønning (Geveran), Johannes Wingborg (Länsförsäkringar Fondförvaltning) samt Katarina Hammar (Nordea Fonder) which jointly represents 35 per cent of the shares and votes in Fabege on 31 December 2023 proposes the following:

Item 2 – Election of Chairman of the Meeting

The Nominating Committee proposes that the Annual General Meeting resolve to elect Jan Litborn as Chairman of the Annual General Meeting.

Item 5 – Election of one or two persons to verify the minutes

The Nominating Committee proposes that the Annual General Meeting resolve to elect Jonas Gombrii and Johannes Wingborg to verify the minutes, or if either person is unavailable or incapacitated, the person proposed by the Board of Directors in their stead.

Item 9 – Resolution concerning the number of Directors

The Nominating Committee proposes that the Annual General Meeting resolve that the number of Directors be seven, with no deputy members.





Item 3 – Preparation and approval of the voting list

The voting list will be prepared at the Annual General Meeting.

Item 4 – Approval of the agenda

- 1. Opening of the Annual General Meeting.
- 2. Election of Chairman of the Meeting.
- 3. Preparation and approval of the voting list.
- 4. Approval of the agenda.
- 5. Election of one or two persons to verify the minutes.
- 6. Determination of whether the Meeting has been duly convened.
- 7. Presentation of the Annual Report and the Auditors' Report, as well as the Consolidated Financial Statements and the Consolidated Auditor's Report. In connection, a presentation by the Chief Executive Officer.
- 8. Resolutions regarding
 - a) adoption of the Profit and Loss Account and the Balance Sheet, as well as the Consolidated Profit and Loss Account and Consolidated Balance Sheet,
 - b) allocation of the company's profit in accordance with the adopted Balance Sheet,
 - c) discharge from liability of the Board of Directors and the Chief Executive Officer, and
 - d) record date, should the Meeting decide on dividend payment.
- 9. Resolution on the number of Directors and, in this connection, a presentation by the Nominating Committee of its work.
- 10. Determination of remuneration to the Board of Directors and auditors.
- 11. Election of Board members and Chairman of the Board.
- 12. Election of auditor.
- 13. Resolution on guidelines for the composition of the Nominating Committee.
- 14. Resolution on principles for remuneration of Company Management.
- 15. Approval of Remuneration Report.
- 16. Resolution authorising the Board of Directors to decide on acquisition of own shares and transfer such treasury shares to other parties.
- 17. Other items.
- 18. Closing of the Meeting.

Appendix D



Please note – this is an unofficial translation of the Swedish original.

Item 7 – Presentation of the Annual Report and the Auditor's Report, as well as the Consolidated Financial Statements and the Auditor's Report on the Consolidated Financial Statements.

The Annual Report documents are available on the company's website, www.fabege.com, from 8 March 2024. The documents will also be available at the Annual General Meeting.

The documents will also be sent to a shareholder upon request.



Items 8 b) and 8 d) – Resolution on dividend and record date

The Board of Directors proposes that the Annual General Meeting resolve to approve a dividend payment of SEK 1.80 per share to be paid on four occasions quarterly in the amount of SEK 0.45 per share on each occasion. The proposed record date for payment of the dividend is 11 April 2024, 2 July 2024, 4 October 2024 and 8 January 2025.

Should the Annual General Meeting approve the proposal, the dividend is scheduled to be distributed by Euroclear Sweden AB on 16 April 2024, 5 July 2024, 9 October 2024 and 13 January 2025.

Statement by the Board of Directors pursuant to Chapter 18, Section 4 of the Swedish Companies Act (2005:551)

The Group's equity has been calculated in compliance with IFRS standards, as adopted by the EU, the interpretations of these (IFRIC) and Swedish law through the application of Recommendation RFR 2:1 from the Swedish Financial Reporting Board (Supplementary Accounting Rules for Corporate Groups). The Parent Company's equity has been calculated in accordance with Swedish law, applying recommendation RFR 2:2 of the Swedish Financial Reporting Board (Accounting for Legal Entities).

The Board of Directors has established that the company will have full coverage for its restricted equity after the proposed dividend. The Board of Directors considers that the proposed dividend is defensible based on the criteria contained in the second and third paragraphs of Section 3 of Chapter 17 of the Swedish Companies Act (nature, scope and risks of the business, consolidation requirements, liquidity and other financial circumstances). The Board would like to make the following comments pertaining thereto:

Nature, scope and risks of the business

The Board estimates that the company's and the Group's equity after the proposed dividend will be sufficient in view of the nature and scope of the business and the associated risks. In drawing up its proposal, the Board has taken account of the company's equity/assets ratio, historical and budgeted performance, investment plans and the general economic environment.

Consolidation requirements, liquidity and other financial circumstances

The Board of Directors has made a general assessment of the company's and the Group's financial position and its ability to meet its obligations. The proposed dividend constitutes 4.9 per cent of the Parent company's equity and 1.4 per cent of consolidated equity. The stated target for the Group's capital structure is a minimum equity/assets ratio of 35 per cent, and it is estimated that the Group will be able to maintain an interest coverage ratio of at least 2.2 also after the proposed dividend. In view of the current situation on the property market, the equity/assets ratio



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of the company and the Group is favourable. Against this background, the Board considers that the company and the Group are in a good position to take advantage of future business opportunities and withstand any losses that may be incurred. Planned investments have been taken into account in the proposed dividend payment. The dividend will not have any significant impact on the company's or the Group's ability to make further commercially motivated investments in accordance with the adopted plans. In the Parent Company, some assets and liabilities have been measured at fair value in accordance with Chapter 4, Section 14 of the Swedish Annual Accounts Act. The impact of this measurement, which affected equity in the Parent Company by SEK -833m (1 323m), has been taken into account.

Liquidity

The proposed dividend will not affect the company's nor the Group's ability to meet its payment obligations in a timely manner. The company and the Group have good access to liquidity reserves in the form of short and long-term credit. Agreed credit lines can be drawn at short notice, which means that the company and the Group are well prepared to manage variations in liquidity as well as any unexpected events.

Other financial circumstances

The Board of Directors has assessed all other known circumstances that may be significant for the company's and the Group's financial position and that have not been addressed in the above. No circumstance has been discovered in the course of the assessment that would cast doubt on the defensibility of the proposed dividend.

Item 9 – Report on work of Fabege AB's nominating committee ahead of the Annual General Meeting 2024

Background

On 3 October 2023, Fabege announced that a Nominating Committee had been formed with representatives of the largest shareholders that had accepted the invitation to participate in accordance with a resolution at Fabege's Annual General Meeting 2023. The members appointed to the Nominating Committee are: Göran Hellström (Backahill AB), Haavard Rønning, (Geveran), Johannes Wingborg (Länsförsäkringar Fondförvaltning), and Katarina Hammar (Nordea Fonder). Göran Hellström has served as Chairman of the Committee. The four owners represent a combined total of 35 per cent of the voting rights of Fabege on 31 December 2023. The Nominating Committee fulfils the requirements of the Code of Corporate Governance pertaining to composition and independence.

The task of the Nominating Committee is to submit proposals to Fabege's Annual General Meeting 2024 concerning the following:

- Election of Chairman of the Meeting
- Election of Directors of the Board
- Election of Chairman of the Board
- Election of Auditor
- Fees to be paid to Directors
- Fees to be paid to Auditors
- Resolution concerning principles for composition of the Nominating Committee

Nominating Committee's work

The Nomination Committee has held eight minute kept meetings and held regular contact in between. As basis for the work, the independent board members and the CEO have been interviewed and they have given their views on how the board work is conducted. The Nominating Committee has also met the company's Chairman of the Board to discuss the composition and working methods of the Board. The Nomination Committee has also carried out an evaluation of the Board and its work.

After having discussed the size and composition of the Board of Directors, the Nominating Committee proposes that the Board shall comprise seven elected members without deputies. It is the Nominating Committee's opinion that the competencies and experience of the Board members meet the requirements that can be placed. The Nominating Committee strives to achieve equal gender distribution and the proposal maintains the balanced gender distribution on the board which will consist of three women and four men.

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The Nominating Committee proposes re-election of Anette Asklin, Mattias Johansson, Märtha Josefsson, Jan Litborn, and Lennart Mauritzson and a new election of Bent Oustad and Sofia Watt as Directors of the Board. Stina Lindh Hök and Anne Årneby have declined re-election. Furthermore, the Nominating Committee proposes election of Jan Litborn as Chairman of the Board.

The Nominating Committee has also discussed the independence of the Directors. The proposal concerning the Board complies with the prevailing requirements in terms of the Directors' independence in relation to the company, company management and the company's major shareholders.

A more detailed presentation of the proposed Directors is available on the company's website, www.fabege.com (please be referred to the appendix to Item 11 in the proposed agenda for the Annual General Meeting 2024).

With respect to fees to be paid to the Directors, the Nominating Committee proposes that fees in a total amount of SEK 2,660,000 (2,525,000) should be distributed as follows:

SEK 625,000 (600,000) to the Chairman of the Board,

SEK 265,000 (255,000) to other Directors,

SEK 260,000 (220,000) as remuneration for work conducted by the Audit Committee, with the chairman receiving SEK 130,000 (110,000) and each of the two members receiving SEK 65,000 (55,000), and

SEK 185,000 (175,000) as remuneration for work conducted by the Remuneration Committee, with the chairman receiving SEK 85,000 (80,000) and each of the two members receiving SEK 50,000 (47,500).

The Nominating Committee proposes a new election of KPMG AB as auditor. KPMG has given notice that if they are elected, Mattias Johansson will be auditor-in-charge. Furthermore, the Nominating Committee proposes that the Annual General Meeting resolve that remuneration to auditors should be paid according to approved invoicing, as in the past.

The Nominating Committee proposes that the principles for the appointment of the Nominating Committee for the 2025 Annual General Meeting should remain the same. Accordingly, the proposal is that the Nominating Committee should primarily consist of one (1) representative for each of the four largest shareholders and that the composition of the Nominating Committee should be announced no later than six months prior to the Annual General Meeting. The Committee chairman will be the member who represents that largest shareholder.

Summary of the Nominating Committee's proposals

The Nominating Committee proposes that Fabege's 2024 Annual General Meeting resolves to:

- elect Jan Litborn as Chairman of the Meeting
- appoint seven Directors of the Board without deputies
- re-elect Anette Asklin, Mattias Johansson, Märtha Josefsson, Jan Litborn and Lennart Mauritzson and elect Bent Oustad and Sofia Watt as Directors of the Board
- elect Jan Litborn as Chairman of the Board
- elect KPMG AB with Mattias Johansson as auditor-in-charge
- approve Director fees to a total of SEK 2,660,000, with the Chairman of the Board receiving SEK 625,000, each other Director SEK 265,000, the Audit Committee receiving SEK 260,000 for the work it performs and SEK 185,000 for work in the Remuneration Committee
- pay audit fees according to approved invoicing
- have the principles for the composition of the Nominating Committee remain unchanged

The Nominating Committee's reasoned opinion ahead of Fabege AB's 2024 Annual General Meeting

Reasoned opinion underlying the Nominating Committee's proposal concerning the election of Directors

The proposal made by the Nominating Committee of Fabege AB (publ) concerning the nomination of Directors is based on the following reasoning.

The Nominating Committee proposes that the Board shall comprise seven elected members. It is the Nominating Committee's view that the Board's expertise and experience meets the demands set. The Nominating Committee aims to achieve equal gender distribution and the proposal maintains the balanced gender distribution on the board which will consist of three women and four men.

The Nominating Committee has concluded that the proposed Board of Directors, taking into account the company's business, financial position and other circumstances, has an appropriate composition that meet the requirements set out by the company's operations. The Nominating Committee has paid particular attention to the company's strategic development, governance and control, as well as the requirements imposed by these factors on the Board's competency and composition. In view of the above, the Nominating Committee has proposed re-election of Anette Asklin, Mattias Johansson, Märtha Josefsson, Jan Litborn, and Lennart Maurtitzson and a new election of Bent Oustad and Sofia Watt as Directors of the Board. Jan Litborn has been proposed as Chairman of the Board.

The Nominating Committee has also discussed the independence of the Directors. The proposed Board of Directors satisfies the prevailing requirements in respect of the independence of Directors.

Appendix F

The Nominating Committee's complete proposals are included in the official notice convening the Annual General Meeting. Additional information about the Directors is available on Fabege's website.



Item 10 – Determination of remuneration of the Board of Directors and auditors

The Nominating Committee for Fabege AB (publ), comprising Göran Hellström (Backahill AB), Haavard Rønning, (Geveran), Johannes Wingborg (Länsförsäkringar Fondförvaltning), and Katarina Hammar (Nordea Fonder), which jointly represents 35 per cent of the shares and votes in Fabege on 31 December 2023, proposes the following:

Remuneration of the Board of Directors and auditors

Directors' fees in a total amount of SEK 2,660,000 (2,525,000) to be distributed as follows:

- SEK 625,000 (600,000) to the Chairman of the Board,
- SEK 265,000 (255,000) to the other six Directors,
- SEK 260,000 (220,000) as remuneration for work in the Board's Audit Committee, to be distributed as SEK 130,000 (110,000) to the Chairman and SEK 65,000 (55,000) each to the two members.
- SEK 185,000 (175,000) as remuneration for work in the Board's Remuneration Committee, to be distributed as SEK 85,000 (80,000) to the Chairman and SEK 50,000 (47,500) each to the two members.

Furthermore, the Nominating Committee proposes the Annual General Meeting that remuneration to auditors, as in the past, should be paid in accordance with approved invoicing.



Item 11 – Election of Board Members and Chairman of the Board

The Nominating Committee's proposal concerning the election of Board Members and Chairman of the Board, Annual General Meeting 2024

The Nominating Committee for Fabege AB (publ), comprising Göran Hellström (Backahill AB), Haavard Rønning, (Geveran), Johannes Wingborg (Länsförsäkringar Fondförvaltning), and Katarina Hammar (Nordea Fonder), which jointly represents 35 per cent of the shares and votes in Fabege on 31 December 2023, proposes the following:

Re-election of the Board Members Anette Asklin, Mattias Johansson, Märtha Josefsson, Jan Litborn, and Lennart Mauritzson and a new election of Bent Oustad and Sofia Watt. Stina Lindh Hök and Anne Årneby have declined re-election. Thus the Nominating Committee proposes a number of seven Board Members without any deputies. Jan Litborn is proposed as Chairman of the Board.

Anette Asklin

Born: 1961

Board Member since 2016

Other assignments: Chairman of the Board of Aranäs AB and Jernhusen AB. Board Member of Genova Property Group AB, Elof Hansson Holding AB and Fondstyrelsen at Gothenburg University.

Education: Bachelor of Science in Business Administration and

Economics

Shareholding: 2,000

In accordance with the Swedish Corporate Governance Code, independent in relation to the company, the company management

and major shareholders.



Mattias Johansson

Born:1973

Board Member since 2022

Other assignments: CEO and Group President of Bravida Holding AB and various board assignments within the

Bravida Group.

Education: Master of Science in Engineering, Lund

Faculty of Engineering. *Shareholding:* 2,000

In accordance with the Swedish Corporate Governance Code, independent in relation to the company, the company management and major shareholders.



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Märtha Josefsson

Born: 1947

Board Member since 2005

Other assignments: Board Member of Skandia Fonder AB and

Investment AB Öresund.

Education: Bachelor of Science in Economics Shareholding: 256,920 shares with husband

In accordance with the Swedish Corporate Governance Code, independent in relation to the company, the company management

and major shareholders.



Jan Litborn

Born: 1951

Chairman of the Board since 2018, Board Member since 2017. *Other assignments:* Chairman of the Board in Hedin Mobility Group AB and Arenabolaget i Solna AB. Board Member of Aimo Holding AB, Backahill AB, Consensus Asset Management AB,Revelop Management AB, Slättö Förvaltning AB and Wihlborgs Fastigheter AB *Education:* Master of Laws (LL.M), Stockholm University, Stockholm School of Economics (no degree)

Shareholding: 31,500

In accordance with the Swedish Corporate Governance Code, independent in relation to the company and the company management, dependent in relation to major shareholders.



Lennart Mauritzon

Born: 1967

Deputy Chairman of the Board since 2022, Board Member since

2021

Other assignments: CEO Backahill AB, Chairman of the Board of Catena Fastigheter AB and Board Member of Brinova AB, Rögle Marknads AB and Wihlborgs Fastigheter AB.

Education: Bachelor of Science in Business Administration and

Economics, law *Shareholding:* 0

In accordance with the Swedish Corporate Governance Code, independent in relation to the company and the company management, dependent in relation to major shareholders.



Appendix H



Bent Oustad

Born: 1973

Proposed Board Member 2024

Other assignments: CEO Norwegian Property ASA and Board Member

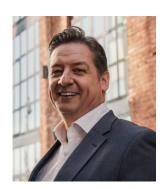
of Nordier AS.

Education: Bachelor of Science in Business Administration and

Economics, NHH Norwegian School of Economics

Shareholding: 0

In accordance with the Swedish Corporate Governance Code, independent in relation to the company and the company management, dependent in relation to major shareholders.



Sofia Watt

Born: 1975

Proposed Board Member 2024

Other roles: Board Member Catella AB

Education: Executive MBA at Uppsala University, Master of Science in Engineering at the Royal Institute of Technology (KTH), Bachelor of

Science in Engineering at Mid Sweden University

Shareholding: 0

According to the Swedish Corporate Governance Code, independent in relation to the company, company management and major shareholders.



Appendix I



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Item 12 – Election of auditors

The Nominating Committee for Fabege AB (publ), comprising Göran Hellström (Backahill AB), Haavard Rønning, (Geveran), Johannes Wingborg (Länsförsäkringar Fondförvaltning), and Katarina Hammar (Nordea Fonder), which jointly represents 35 per cent of the shares and votes in Fabege on 31 December 2023, proposes the following:

Election of the registered auditing firm of KPMG AB as auditor, with Mattias Johansson as auditor-incharge. The election will be valid until the 2025 Annual General Meeting.

Mattias Johansson

Born: 1973

Authorised Public Accountant at KPMG AB.

Audit assignments in other major companies: Nyfosa, Emilshus, Slättö and Skandia Fastigheter

Item 13 – Resolution on principles for composition of Nominating Committee

The Nominating Committee of Fabege AB (publ) proposes that the Annual General Meeting decide upon the following principles for the composition of the Nominating Committee:

- 1. The Nominating Committee is to consist of a representative of each of the four largest shareholders. The Chairman of the Board of Directors shall make contact with the four largest shareholders in the Company in terms of votes according to Euroclear Sweden AB's printout of the share register as per 31 August, with each of them being given the opportunity to appoint a representative to the Nominating Committee. If a shareholder wishes to refrain from this, a place shall be offered to the next largest shareholder. In addition, the Nominating Committee can resolve that the Chairman of the Board of Directors of the company should be on the Nominating Committee. The names of the Nominating Committee's members and the shareholders they represent shall be published as soon as possible, no later than six months prior to the Annual General Meeting. The Nominating Committee's term of office extends to when a new Nominating Committee has been appointed. The Chairman of the Nominating Committee shall be the member who represents the largest shareholder, unless the Nominating Committee resolves otherwise. The Nominating Committee shall carry out what is incumbent upon them under the Swedish Code of Corporate Governance.
- 2. In the event of significant changes in ownership among the largest shareholders, and if following this significant change, a new shareholder has come to be one of the four largest shareholders, the Nominating Committee shall offer this shareholder a place on the Nominating Committee by either resolving that the shareholder should replace the smallest shareholder after the change or resolving to expand the Nominating Committee by a further member. Shareholders that have appointed representatives to the Nominating Committee are entitled to discharge such members and appoint a new representative. Changes to the Nominating Committee must be published.
- 3. The Nominating Committee shall draft proposals regarding the following to be determined at the Annual General Meeting:
- a. proposal for Chairman of the Annual General Meeting
- b. proposal for the Board of Directors
- c. proposal for Chairman of the Board of Directors
- d. proposal for Board fees, divided between the Chairman and other members of the Board, and any remuneration for committee work
- e. proposal for auditors
- f. proposal for remuneration for the company's auditors
- g. any proposals for changes in principles for the composition of the Nomination Committee

At company meetings other than the Annual General Meeting, the proposal of the Nominating Committee shall encompass the election(s) that are to take place at the meeting.

4. The company shall bear reasonable costs deemed necessary by the Nominating Committee in order for the Nominating Committee to complete its task. No fee will be paid to the members of the Nominating Committee.

Appendix J



Item 14 - Decision regarding guidelines for remuneration of senior executives

The Board of Directors' proposals regarding guidelines for remuneration of senior executives

These guidelines apply to the members of company management at Fabege. Company management is defined as the Chief Executive Officer (CEO) and members of the Executive Management Team. The guidelines shall be applied to remuneration that is agreed and changes that are made to already agreed remuneration after the guidelines are adopted at the company's 2024 Annual General Meeting. The guidelines do not apply to remuneration approved at the Annual General Meeting.

Effect of the guidelines in promoting the Company's business strategy, long-term interests and sustainability

Fabege works on sustainable urban development, with a primary focus on commercial properties within a limited number of well-located submarkets in the Stockholm area. Fabege creates value via management and upgrading of, and active work, on its property portfolio in order to grow the potential of its property portfolio.

- Fabege's overarching objective is through its well-situated portfolio, its business model and its expertise to create and realise values, in order to provide its shareholders with an overall return that ranks among the best of property companies on the Stockholm Stock Exchange.
- Fabege will create profitability by being a development-based and customer-led company
 - o with committed employees
 - with satisfied clients
 - o that is the natural choice for current and potential customers in the Stockholm
 - o that contributes to sustainable development in Stockholm and the UN's sustainable development goals.

To successfully implement the company's business strategy and safeguard the company's long-term interests, including its sustainability, the company must be able to recruit and retain highly-qualified personnel. In turn, this requires the company to be able to offer competitive remuneration. These guidelines make it possible to offer senior executives a competitive overall remuneration package.

The company has not established any further incentive programmes with approval from the Annual General Meeting other than the remuneration packages encompassed by these guidelines.

Variable cash remuneration encompassed by these guidelines shall aim to promote the company's business strategy and long-term interests, including its sustainability.

Appendix K



Forms of remuneration etc.

Remuneration shall be in line with the market and may consist of the following components: fixed cash salary, variable cash salary, pension benefits and other (minor) benefits, as well as allocation(s) to the Company's profit-sharing fund. The Annual General Meeting may in addition - and irrespective of these guidelines - approve, for example, share-based and share price related forms of remuneration.

The fixed salary is to be reviewed annually. It must be possible to measure and follow up attainment of criteria for payment of variable cash remuneration annually (over the calendar year). The variable cash remuneration may amount to a total of nine monthly salary payments, representing no more than 75 per cent of the fixed annual cash salary.

The retirement age is 65. Pension benefits are to be equivalent to the ITP supplementary pension plan for salaried employees in industry and commerce or be contribution-based with a maximum contribution of 35 per cent of pensionable salary. The variable cash remuneration shall be included in the pensionable amount.

Where other benefits are paid, they shall represent a limited proportion of the fixed remuneration items. Other benefits may include, for example, life assurance, health insurance and use of a company car. Such benefits may amount to a total of no more than 10 per cent of the fixed annual cash salary.

The company has a profit-sharing fund covering all employees of the company. Allocations to the profit-sharing fund are based on the return on equity achieved and are capped at two base amounts per year per employee.

Termination of employment

In the case of termination of employment by the company, the period of notice must be no more than twelve months. Termination salary and severance pay must not exceed 24 monthly salary payments in total.

In the case of termination of employment by the employee, the period of notice must be no more than six months, with no right to severance pay.

Criteria for allocation of variable cash remuneration etc.

The variable cash remuneration shall be linked to predetermined and measurable criteria that may be financial or non-financial. It may also be made up of individually-based quantitative or qualitative goals. The criteria shall be structured in such a way that they promote the Company's business strategy and long-term interests, including its sustainability, for example by being clearly linked to the business strategy or promoting the executive's long-term development. Responsibilities and performance outcomes that coincide with the interests of shareholders are to be reflected in the remuneration.





For 2024, the following criteria apply:

	Share	Criteria	Target 2024
Operational goals	70%	Budgeted gross profit, MSEK	2 510
		Surplus ratio, %	74
		Budgeted management result, MSEK	1 145
		Net letting, MSEK	100
		Result Gresp, index	>91
		Employee survey GPTW, index	>88
		Energy consumption, kWh/sqm	<71
Total return in the property portfolio	10%	Top 2 of	
, .		Fabege	
		Atrium Ljungberg	
		Castellum	
		Hufvudstaden	
		Wihlborgs	
		Exceed index of OMX Stockholm Real Estate GI	
Chara price development	100/		
Share price development	10%	1/1-31/12	
Miscellaneous	10%	Discretionary to be decided by the board	
Sum result			

Outcomes for all goals are measured over the calendar year. When the measurement period for attainment of the criteria for payment of variable cash remuneration has ended, the Remuneration Committee shall determine the extent to which the criteria have been attained. As far as financial goals are concerned, the judgement shall be based on the latest financial information published by the company.

Senior executives who receive variable remuneration undertake to make a long-term investment (for a period of at least three years) of at least two-thirds of this variable remuneration component after tax in shares in the company. The aim is to encourage participation and commitment by offering senior executives the opportunity to become shareholders in a more structured manner. Variable remuneration to company management must not exceed a maximum total annual cost for the company of around SEK 16m (excluding social security fees), calculated on the basis of the number of persons who currently constitute senior executives.

Salary and employment conditions for employees

During preparation of the Board of Directors' proposals for these remuneration guidelines, salary and employment conditions for the company's employees have been taken into account by including details of total remuneration for employees, the components of remuneration and the increase in the remuneration and the speed of increase over time as part of the Remuneration Committee's and the Board's decision documentation in assessing the reasonableness of the guidelines and the restrictions arising from them. The trend of the gap between the remuneration paid to the senior executives and that paid to other employees will be reported on in the remuneration report.

Decision-making process for determining, reviewing and implementing the guidelines
The Board of Directors has established a Remuneration Committee. The Committee's tasks
include preparing the Board's decisions on proposals for guidelines on remuneration to senior
executives. The Board shall draw up proposals for new guidelines every four years and shall

present their proposals for resolution at the Annual General Meeting. The guidelines shall be

Appendix K



valid until new guidelines are adopted at the Annual General Meeting. The Remuneration Committee shall also monitor and evaluate variable remuneration programmes for the company management, implementation of guidelines on remuneration to senior executives and prevailing remuneration structures and remuneration levels in the company. The members of the Remuneration Committee are independent of the company and the company management. During the Board's consideration of and decisions on remuneration-related matters, the CEO and other members of the company management - to the extent that they are concerned by such matters - are not present.

Departure from the guidelines

The Board of Directors may decide to depart temporarily from the guidelines, wholly or in part, if in any individual case particular reasons exist to justify doing so and if such a departure is necessary to meet the company's long-term interests, including its sustainability, or to ensure the company's financial viability. As stated above, the Remuneration Committee's tasks include preparing the Board's decisions on remuneration matters, including decisions on any departure from the guidelines.

Description of major changes to the guidelines and how the views of shareholders have been taken into account

These guidelines have been prepared in accordance with the requirements applied prior to the 2020 Annual General Meeting when the link to the company's business strategy and criteria for variable remuneration was made clearer. Prior to the 2024 Annual General Meeting, the criteria for bouses to senior executives have been updated. Otherwise, the same guidelines as before apply, regarding both fixed and variable remuneration, other benefits, allocation to the company's profit-sharing fund, conditions of employment etc.

No remuneration commitments

At the time of the 2024 Annual General Meeting, the company has no remuneration commitments that had not fallen due for payment, other than ongoing commitments on behalf of senior executives in accordance with the remuneration principles adopted at the 2023 Annual General Meeting.



Auditors' report in accordance with Chapter 8, Section 54, of the Swedish Companies Act (2005:551) regarding compliance with the guidelines for remuneration to senior executives approved by the Annual General Meeting.

To the Annual General Meeting of the Fabege AB (publ)¹, Corporate Identity Number: 556049-1523

We have audited whether the Board of Directors and the managing director of Fabege AB (publ) have complied with the guidelines for remuneration to senior executives during the financial year 2023 which were approved by the Annual General Meeting on March 29, 2022, and by the Annual General Meeting on March 29, 2023.

Responsibilities of the Board of Directors and the Managing Director

The Board of Directors and the Managing Director are responsible for compliance with these guidelines and for such internal control as the Board of Directors and the Managing Director determine is necessary to enable compliance with these guidelines.

Auditor's responsibility

Our responsibility is to express an opinion, based on our audit, to the Annual General Meeting as to whether the guidelines have been complied with. We conducted our audit in accordance with FAR's standard RevR 8 Audit of Remuneration to Senior Executives in Listed Companies. This standard requires that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the guidelines have, in all material aspects, been complied with.

The firm applies International Standard on Quality Management 1, which requires the firm to design, implement and operate a system of quality management including policies or procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

We are independent of Fabege AB (publ) in accordance with professional ethics for accountants in Sweden and have otherwise fulfilled our ethical responsibilities in accordance with these requirements.

Our audit has included a review of the organization for and the documentation supporting the remuneration to senior executives as well as new decisions related to compliance with the guidelines. Our procedures have also included testing a sample of payments during the year to senior executives. The procedures selected depend on the auditor's judgment, including the assessment of the risks of whether the guidelines have not, in all material aspects, been complied with. In making those risk assessments, the auditor considers internal control relevant to the compliance of the guidelines in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.

We believe that our audit procedures provide a reasonable basis for our opinion, as set out below.

Opinion

In our opinion, the Board of Directors and the Managing Director of Fabege AB (publ) have, during the financial year 2023 complied with the guidelines for remuneration to senior executives which were approved by the Annual General Meeting on March 29, 2022, and by the Annual General Meeting on March 29, 2023.

Stockholm, according to our electronic signature Deloitte AB

Signature on Swedish original
Peter Ekberg
Authorized Public Accountant

¹ This is a translation of the Swedish language original.
In the event of any differences between this translation and the Swedish language original, the latter shall prevail.

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Please note – this is an unofficial translation of the Swedish original

REMUNERATION REPORT FOR FABEGE AB'S ANNUAL GENERAL MEETING 2024

Background

This report describes how the principles of remuneration for senior executives of Fabege AB, as resolved by the 2023 Annual General Meeting, were applied during 2023. The report also contains information about remuneration paid to the CEO and a summary of the Company's incentive program. The report has been prepared in accordance with the Swedish Companies Act and the Swedish Corporate Governance Board's *Rules on remuneration to senior executives and on incentive programmes*.

The work of the Remuneration Committee

In 2023, the members of the Remuneration Committee were Jan Litborn (Chairman), Mattias Johansson and Lennart Mauritzson. Two meetings were held during the year. The minutes from the Remuneration Committee's meetings are distributed to all Board Members, and the Committee's chairman submits regular reports to the Board. The Remuneration Committee prepares material about remuneration issues ahead of decisions made by the Board.

Board fees

Fees paid to members of the Board of Directors are not covered by this report. Such fees are decided annually by the Annual General Meeting and are reported in Note 6 on page 106 of the 2023 Annual Report. In 2023, consulting services totalling SEK 5 million were purchased from Born Advokater, a law firm at which Fabege's Chairman Jan Litborn is a partner. Furthermore, purchases of SEK 3 million were made from Bravida, where board member Mattias Johansson is CEO. No other remuneration was paid to the members of the Board of Directors.

Development during 2023

The CEO summarizes the Company's overall results in his report on pages 5-7 of the 2023 Annual Report. Fabege reports a stable gross profit and slightly lower management profit as a result of the higher market interest rate situation. Furthermore, changes in value in the property portfolio decreased as a result of higher market yield requirements. Fabege continues to have a strong balance sheet with high solvency and a low loan-to-value ratio.

The Company's remuneration guidelines: area of application, purpose and deviations A prerequisite for ensuring the successful implementation of the Company's business strategy and the safeguarding of its long-term interests, including its sustainability, is that the Company can recruit and retain highly-qualified personnel. This requires that the Company is able to offer competitive remuneration. The Company's guidelines make it possible to offer senior executives a competitive overall remuneration package.

According to the remuneration guidelines, remuneration for senior executives shall be in line with the market and may consist of the following components: fixed cash salary, variable cash remuneration, pension benefits and other benefits. The variable cash remuneration shall be linked to financial or non-financial criteria. These can consist of individually-based quantitative or qualitative goals. The criteria shall be structured in such a

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way that they promote the Company's business strategy and long-term interests, including its sustainability, for example by being clearly linked to the business strategy or promoting the executive's long-term development.

The complete guidelines are available on page 107 of the 2023 Annual Report. In 2023, the Company followed the applicable remuneration guidelines adopted by the Annual General Meeting. The auditor's opinion about the Company's compliance with the guidelines is available at www.fabege.se/bolagsstyrning. No remuneration has been reclaimed. Provisions have been allocated to the Company's profit-sharing foundation. No additional remuneration has been paid going beyond the remuneration defined in the remuneration guidelines. The Company has not made use of any share-related incentive programmes.

Remuneration paid in 2023

The variable remuneration based on the 2022 performance was paid in February 2023 and is included in the table below. The following criteria for variable remuneration applied in 2022:

Target	Share	Criteria	Result
Operational goals	70%	Budgeted gross profit, MSEK	11,67%
		Surplus ratio, %	11,67%
		Profit before tax, SEK/share	-
		Net letting, MSEK	-
_		Gresb, index	11,67%
		Employee survey index, GPTW	11,67%
Total return property portfolio	10%	Top 2 of Fabege, Atrium Ljungberg, Castellum, Hufvudstaden, Kungsleden, Wihlborgs	-
Share price development	10%	Exceed index OMX Stockholm Real Estate GI 1/1-31/12	10%
Miscellaneous	10%	Discretionary to be decided by the Board	-
Total			56,7%

The targets for 2022 had a 56,7% achievement rate. Variable remuneration for 2022 was paid in the first quarter 2023 and is included in the table below.

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		-				
Senior executives	Fixed remuneration	Variable remuneration	Other benefits	Pension cost	Total remuneration	Percentage fixed / variable remuneration
CEO	7 802	3 317	66	3 131	14 316	70/30
Vice President	3 240	1 327	123	710	5 400	70/30
Other senior executives*	10 932	2 813	531	3 434	17 710	80/20

Table 1: Total remuneration paid to senior executives in 2023 (000s of SEK)

In addition to remuneration paid according to the table above, a provision of SEK 57,700 per person has also been allocated (for all employees) to Fabege's profit-sharing foundation.

Further information about remuneration paid to senior executives is available in Note 6 (Employees and salary costs) on pages 106-107 of the 2023 Annual Report.

Table 2: Comparative information regarding changes in remuneration and the Company's earnings

Changes in remuneration	2023 vs 2022	2022 vs 2021	2021 vs 2020	2020 vs 2019	2019 vs 2018
CEO*	-3%	+17%	+16%	+25%	
Vice President	-7%	+18%	+1%	-8%	+42%
Other senior executives**	+6%	+17%	+8%	+10%	+15%
Profit/loss from property management	+6%	-11%	+4%	-4%	+23%
Profit/loss before tax	neg	-56%	+68%	-43%	-23%
Average remuneration for other employees***	-2%	+14%	+3%	-2%	+4%

^{*)} Joined the Company on 1 September 2019.

^{*)} The group management comprised 8 persons during the year.

^{**)} The group management was reduced with one person from January 2022 after an increase with three persons in January 2021. The change has been recalculated based on an unchanged number of people.

^{***)} Based on the number of full-time equivalents



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The following criteria for variable remuneration applied in 2023:

Target	Share	Criteria	Result	Result
Operational goals	70%	Budgeted gross profit, MSEK 2 506	2 528	8,75%
		Surplus ratio, 74 %	75%	8,75%
		Profit before tax, SEK >10/share	Neg	_
		Budgeted net letting, MSEK 113	165	8,75%
		Gresb, index min 90	93	8,75%
		Employee survey index GPTW, min 87	88	8,75%
		Customer survey index NKI, min 80	81	8,75%
		Energy consumption, max 72 kWh/sqm	71	8,75%
Total return property portfolio	10%	Top 2 of Fabege, Atrium Ljungberg, Castellum, Hufvudstaden, Kungsleden, Wihlborgs	Not achieved	-
Share price development	10%	Exceed index OMX Stockholm Real Estate GI 1/1-31/12		10%
Miscellaneous	10%	Discretionary to be decided by the Board	Not achieved	-
Total				71,25%

The variable remuneration relating to 2023 will be paid in the first quarter of 2024 and is thus not included in the statement of remuneration paid in 2023.

Guidelines for remuneration of senior executives 2024

It is proposed to have the guidelines for the remuneration of company management remain unchanged. However, the guidelines have been changed as regards the criteria and targets applied for variable remuneration. The changes are included in the proposals regarding guidelines for remuneration of senior executives for the 2024 Annual General Meeting.



Item 15 – Resolution authorising the Board of Directors to decide on acquisition of own shares and transfer of such treasury shares

- A. The Board of Directors proposes that the Annual General Meeting resolve to authorise the Board to make decisions concerning acquisitions of the company's own shares, subject to the following conditions:
- 1. Acquisitions may occur on the Nasdaq Exchange Stockholm.
- 2. Acquisitions may occur on one or more occasions, during the period until the next Annual General Meeting.
- 3. Acquisitions may not exceed a number of treasury shares that results in the Group's total holdings after the acquisitions amounting to a maximum of ten (10) per cent of all shares in the company.
- 4. Acquisitions may occur at a price per share that is within the registered price interval at any time.
- 5. Payment for the acquired own shares must be in cash.
- B. The Board of Directors proposes that the Annual General Meeting resolve to authorise the Board to transfer the company's treasury shares subject to the following conditions:
- 1. Transfers may occur on the Nasdaq Exchange Stockholm or in another manner by disapplying the pre-emptive rights of existing shareholders.
- 2. Transfers may occur on one or more occasions during the period up to the next Annual General Meeting.
- 3. Transfers may occur of all treasury shares held by the company at the time of the Board's decision
- 4. Transfers may occur at a price per share that is within the registered price interval at any time.
- 5. Payment for transferred shares shall be in cash, in kind, through offsetting of the company's debt or in another manner subject to terms and conditions.

The purpose of the authorisations according to A and B above is to continuously be able to adapt the company's capital requirements and thereby improve shareholder value, and to be able to transfer shares as payment or for financing any property or business acquisitions.

Statement by the Board of Directors in accordance with Chapter 19, section 22 of the Swedish Companies Act (2005:551)

The Board of Directors proposes that the Annual General Meeting authorise the Board, during the period until the next Annual General Meeting, to acquire a maximum of ten per cent of all shares issued in the company. The company currently holds 16,206,048 shares equivalent to approx. 4.9 per cent of all shares.

Based on the grounds stated in the Board's statement in accordance with Chapter 18, Section 4 of the Companies Act, pertaining to the proposed dividend, the Board finds that the

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proposed authorisation is justified with respect to the parameters stated in Chapter 17, Section 3, paragraphs 2 and 3 of the Companies Act (prudence rule).

Accordingly, it is the opinion of the Board of Directors that the motion concerning authorisation is justified with respect to:

- 1. the requirements of the nature, scope and risks that the operations (of the company and the Group) impose on the size of the equity and
- 2. the company's and the Group's consolidation requirement, liquidity and position in general.

The Board of Directors also takes into account that it is its duty, when exercising the authorisation, to prepare a new reasoned statement as to whether, considering the prevailing conditions, the acquisition of own shares is considered justifiable pursuant to the provisions in Chapter 17, Section 3, paragraphs 2 and 3 of the Companies Act.

Resolution of this item in accordance with the Board of Directors' motion requires that the Annual General Meeting resolution is supported by no less than two thirds of the votes cast and the shares represented at the Annual General Meeting.